Tokenomics: When Tokens Beat Equity

Katya Malinova & Andreas Park

Virtual autumn conference

Banking and Payments in the Digital World 10–11 September 2020









Technology





Legal/Regulation





Technology





Legal/Regulation





Economic functions



Key Economic Questions for Blockchain Design



How much do we have to pay operators to maintain the chain?

⇒ mechanism design



How do platform payment means interact with outside world





How should we design tokens as contracts?

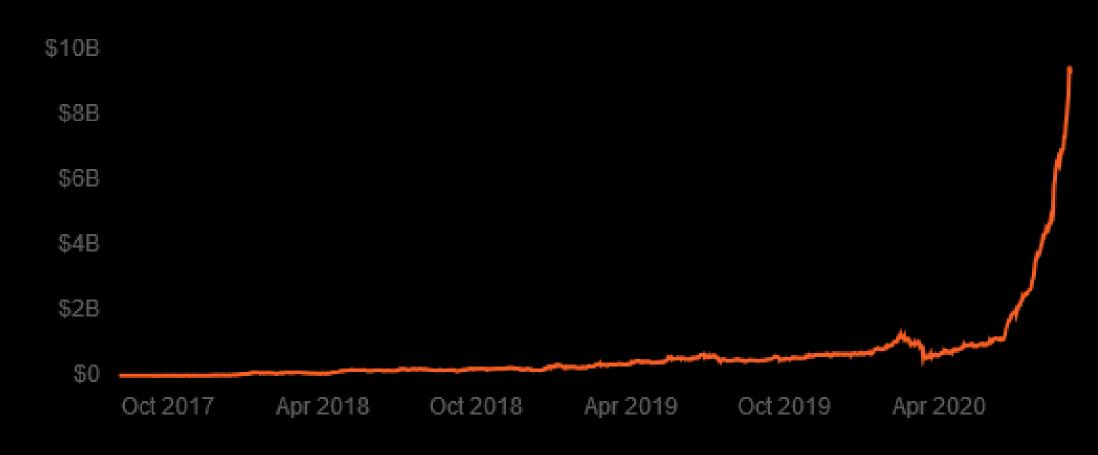
⇒ corporate finance



What is the right governance structure for systems?

⇒ political economy

Meanwhile, crypto markets are staging a comeback ... this time in "Decentralized Finance"



Total value locked in DeFi applications

State of Debate on Tokens

State of Debate on Tokens



State of Debate on Tokens



- Do tokens solve an economic problem?
- () Is there economic merit to tokens?

Literature

- () Financing mechanism
 - Catalini and Gans (2019)
 - Chod and Lyandres (2020)
 - O Davydiuk, Gupta, and Rosen (2019)
 - O Lee and Parlour (2019)
 - O Garratt and van Oordt (2019)

- Platforms
 - O Sockin and Xiong (2018)
 - O Li and Mann (2020)
 - O Bakos and Halaburda (2019)
 - O Cong, Li, and Wang (2018)
 - **O** Canidio (2020)
 - Chod, Trichakis, Yang (2019)

Tech Stack Layer

Role of Token

Tech Stack Layer

Role of Token

Infrastructure

reward and internal currency

Tech Stack Layer

Role of Token

Service

usage fee or incentive

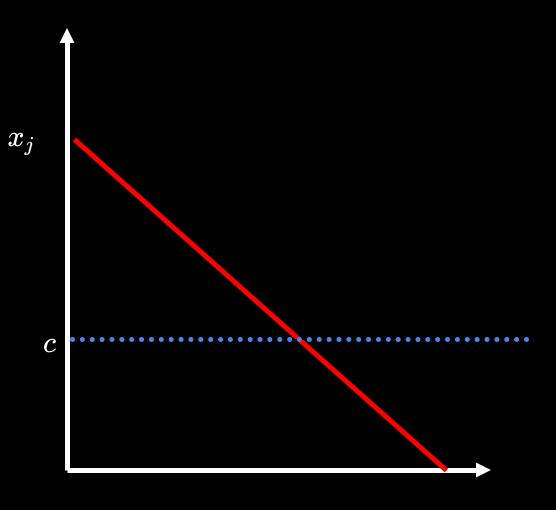
Infrastructure

reward and internal currency

| Tech Stack Layer | Role of Token |
|------------------|------------------------------------|
| Application | usage fee |
| Service | usage fee or incentive |
| Infrastructure | reward and internal currency |

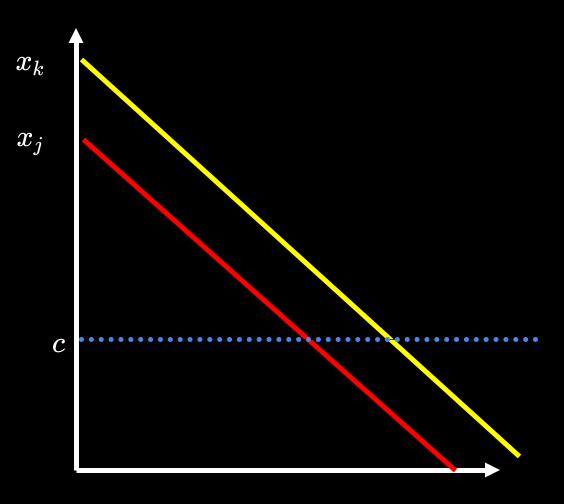
A Simple Model of Token-Based Financing

- entrepreneur wants to produce a good or service
- igcolumn Setup cost for production C_0
- igcup Marginal cost of producing c
- Demand is uncertain: revealed after the setup cost has been paid but before production.
- O Inverse demand p(q) = x q x is uniform on $[0, \theta]$.



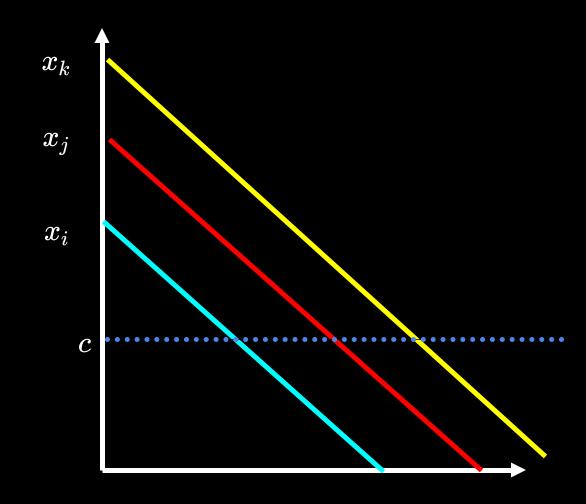
A Simple Model of Token-Based Financing

- entrepreneur wants to produce a good or service
- igcolumn Setup cost for production C_0
- igcup Marginal cost of producing c
- Demand is uncertain: revealed after the setup cost has been paid but before production.
- O Inverse demand p(q) = x q x is uniform on $[0, \theta]$.



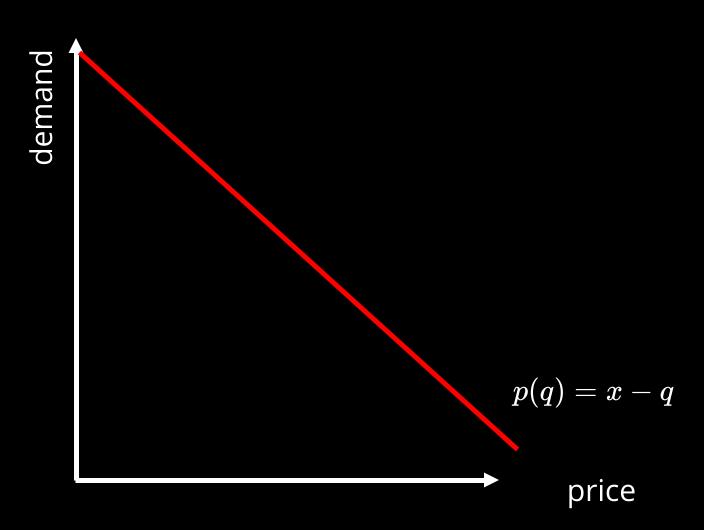
A Simple Model of Token-Based Financing

- entrepreneur wants to produce a good or service
- igcup Setup cost for production C_0
- igcup Marginal cost of producing c
- O after the setup cost has been paid but before production.
- O Inverse demand p(q) = x q x is uniform on [0, heta].

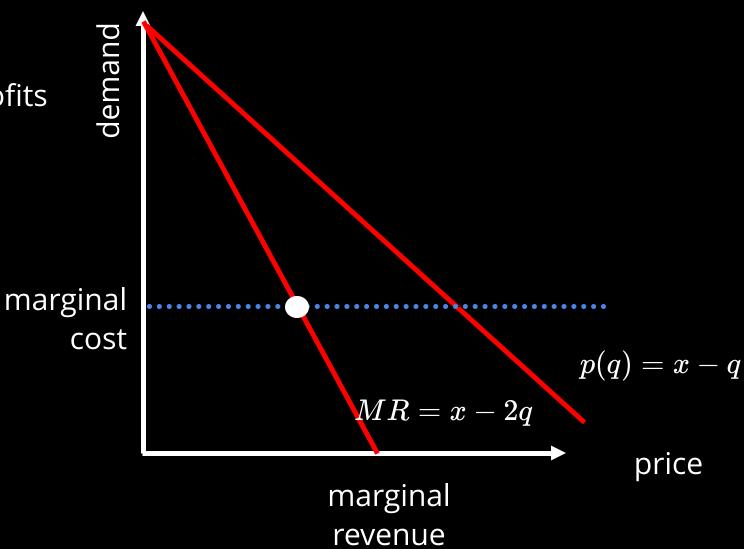


- O If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity

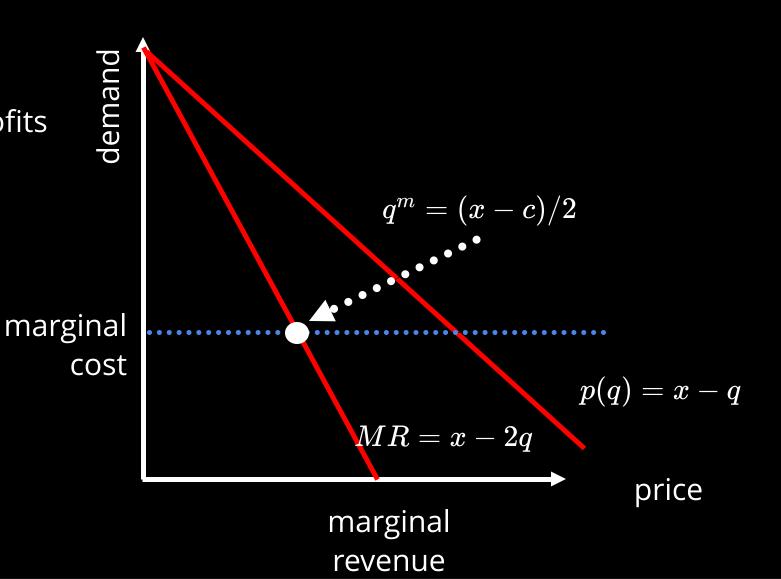
- O If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity



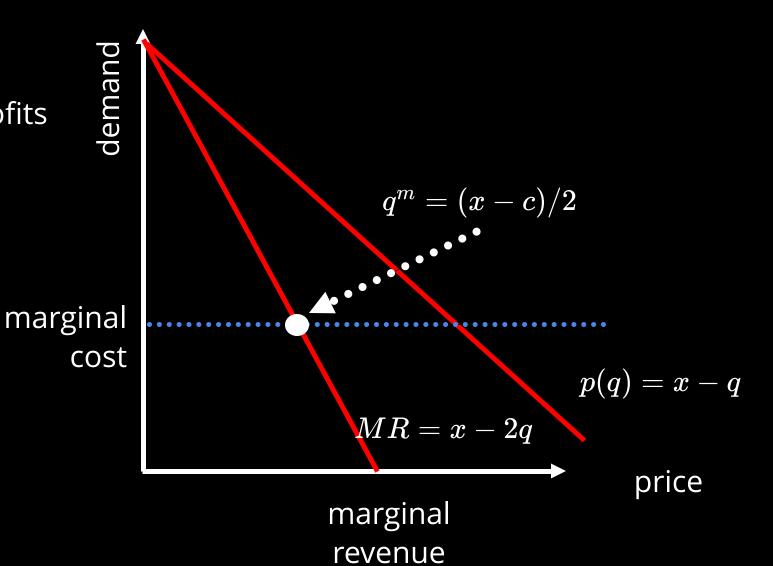
- If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity



- O If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity



- O If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity

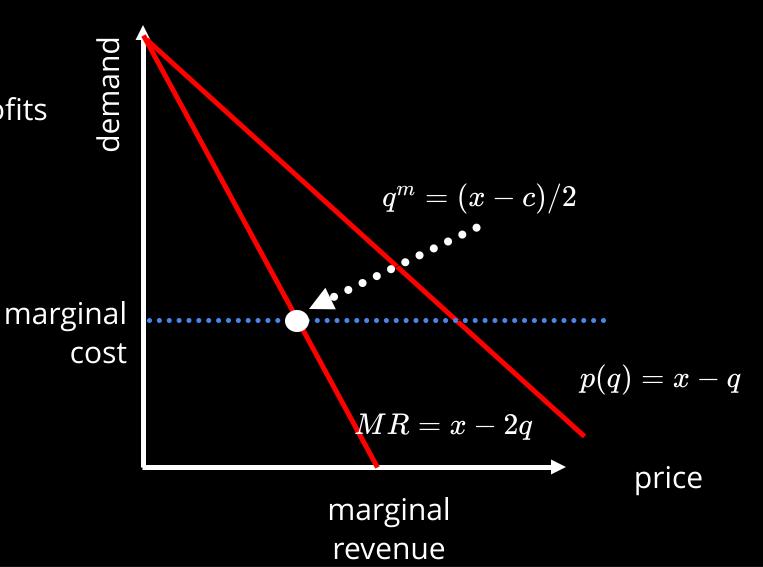


O

- If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity

CC

Equity financing

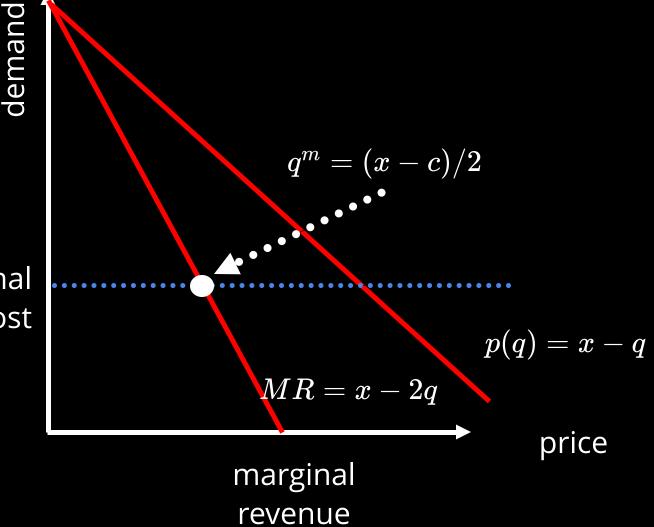


- If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity

marginal cost

Equity financing

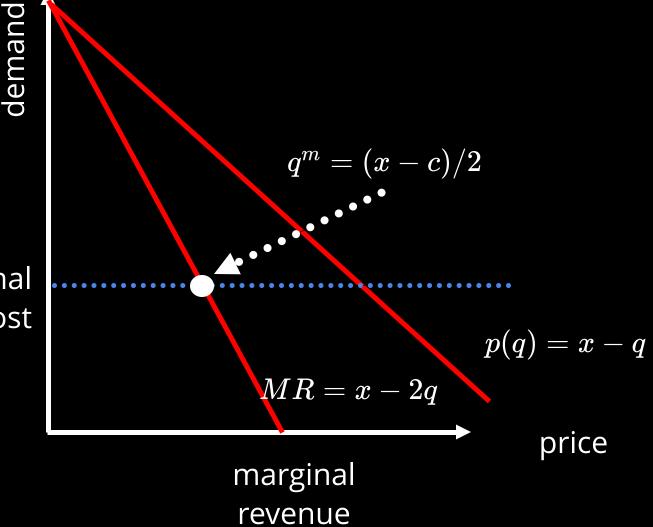
 \Rightarrow max $(1 - \alpha)$ (monopoly profits)



- O If financing with own funds
 - ⇒ entrepreneur maximizes monopoly profits
 - ⇒ produces monopoly quantity

marginal cost

- Equity financing
 - \Rightarrow max (1α) (monopoly profits)
 - => no distortion



general idea: sell future output

general idea: sell future output



two approaches for token sales

general idea: sell future output



two approaches for token sales



sell units of future output

- we call this *output presale*
- formally: sell *t* tokens
- produce q units and keep revenue from q-t tokens

general idea: sell future output



two approaches for token sales

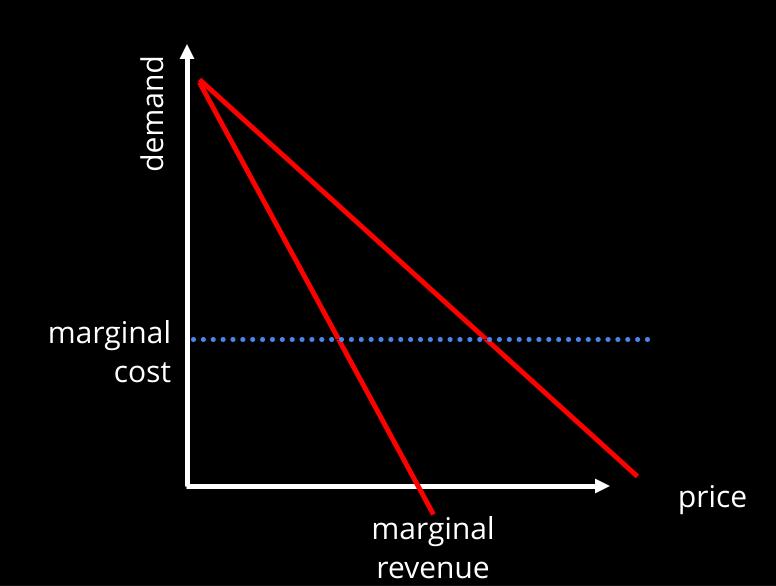


sell a fraction of future revenue

- we call it *revenue sharing*
- formally: sell α_t of T tokens
- produce q units a require T/q tokens per unit

sell units of future output

- we call this *output presale*
- formally: sell *t* tokens
- produce q units and keep revenue from q-t tokens

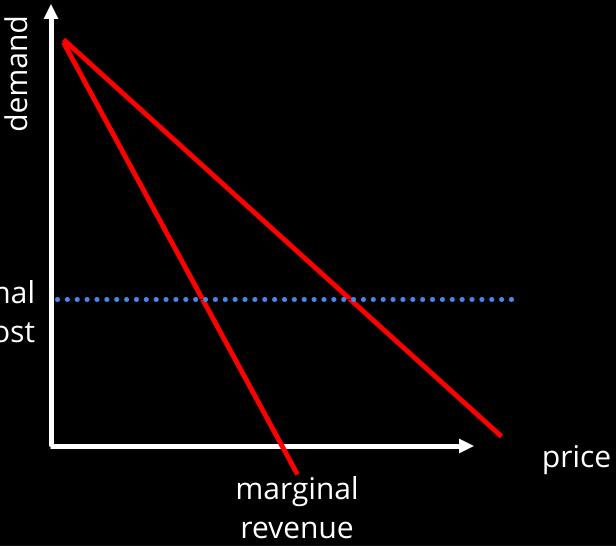


 \bigcirc entrepreneur issues t tokens

for
$$x \leq t$$
: earns zero for $x > t$: solves
$$\max_{q} \ q(x-q-t) - cq.$$

• effectively solves $\max_{x \in S} t MR(a) + t = c$

 $\max_q ext{ s.t. } MR(q) + t = c \quad ext{ marginal}$ cost

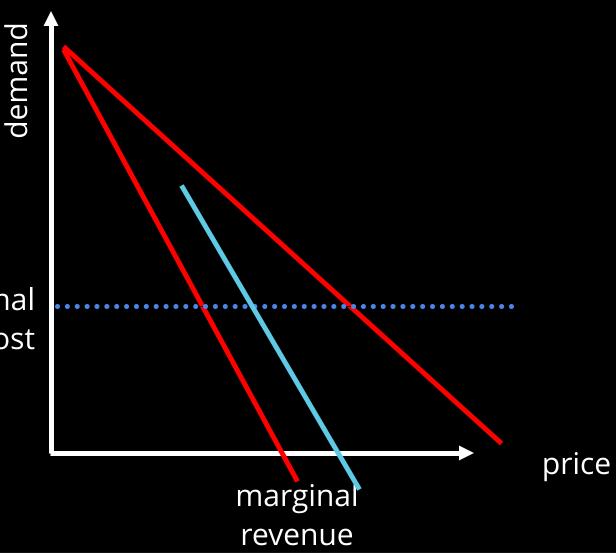


 $lue{f O}$ entrepreneur issues t tokens

for
$$x \leq t$$
: earns zero for $x > t$: solves
$$\max_{q} \ q(x-q-t) - cq.$$

• effectively solves

$$\max_q extsf{s.t.} \ MR(q) + t = c \quad ext{marginal}$$
 cost

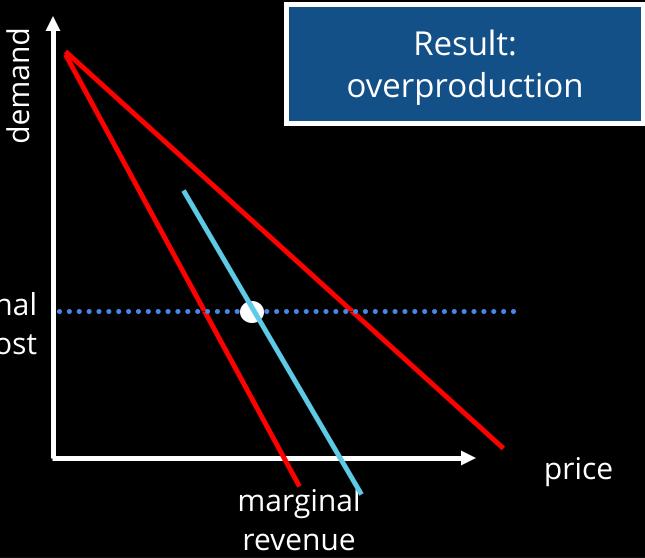


 \bigcirc entrepreneur issues t tokens

for
$$x \le t$$
: earns zero for $x > t$: solves
$$\max_{q} \ q(x-q-t) - cq.$$

effectively solves

$$\max_q extsf{s.t.} \ MR(q) + t = c \quad ext{marginal}$$
 cost



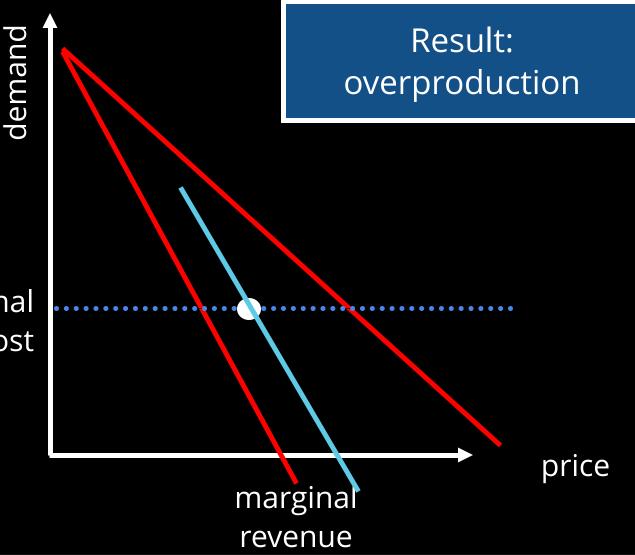
Output Presale

igcup entrepreneur issues t tokens

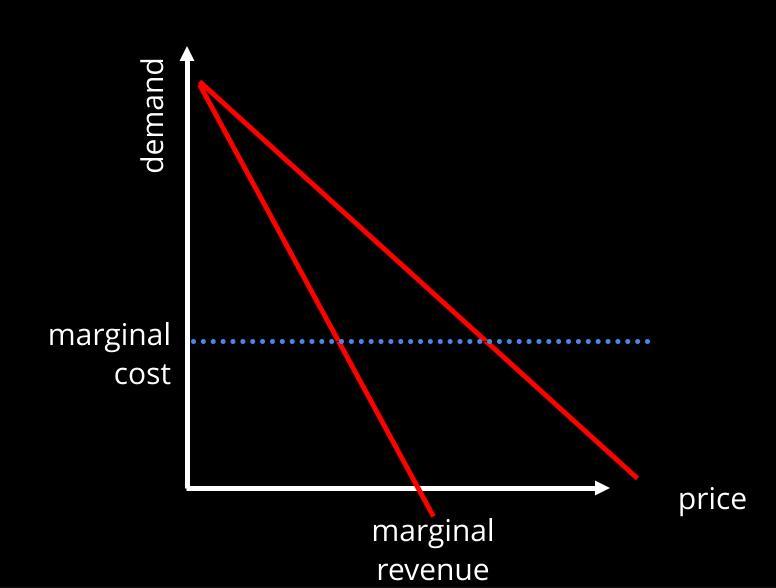
for
$$x \leq t$$
: earns zero for $x > t$: solves
$$\max_{q} \ q(x-q-t) - cq.$$

 $oldsymbol{\circ}$ effectively solves $\max_q ext{ s.t. } MR(q) + t = c \quad ext{ marginal }$

Entrepreneur does not internalize the effect of an extra output unit on the token value for the tokenholders!



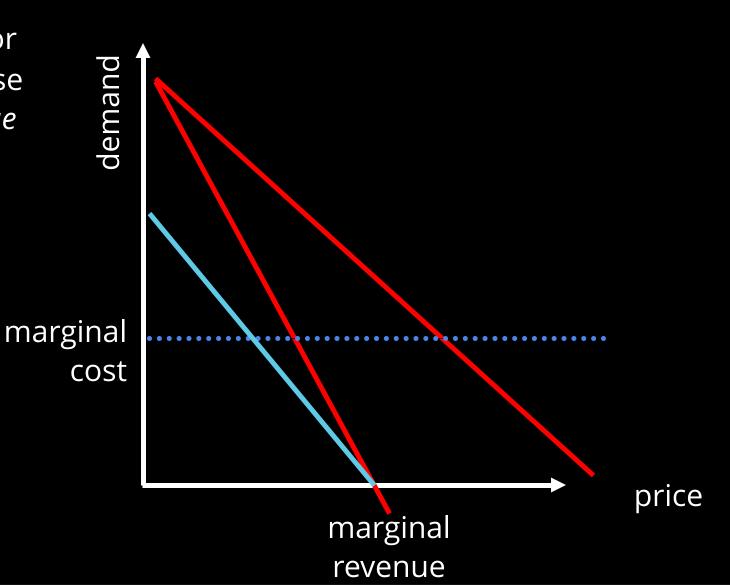
Revenue Sharing



Revenue Sharing

→ "tilts" marginal revenue for entrepreneuer left because get only fraction of revenue

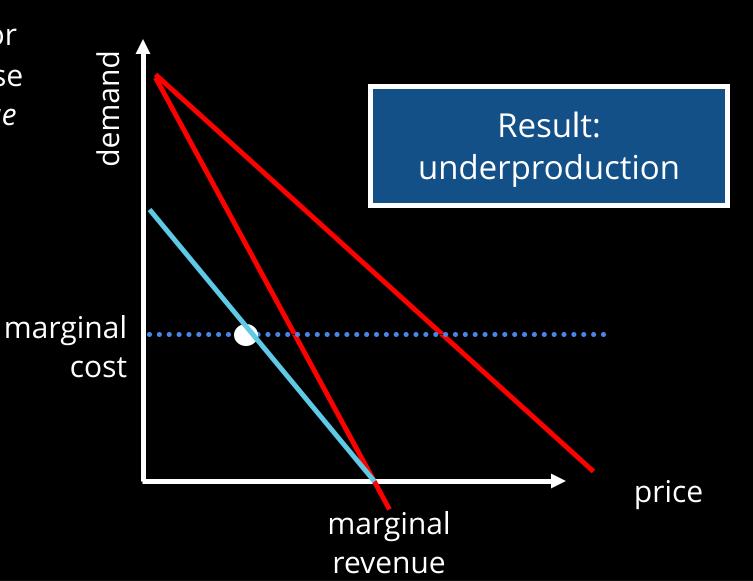
 \bigcirc \Rightarrow solves $(1 - \alpha)MR(q) = c$



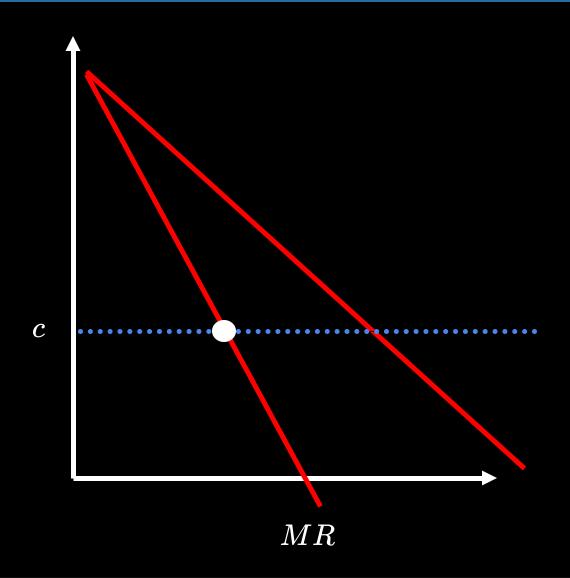
Revenue Sharing

→ "tilts" marginal revenue for entrepreneuer left because get only fraction of revenue

 \bigcirc \Rightarrow solves $(1 - \alpha)MR(q) = c$

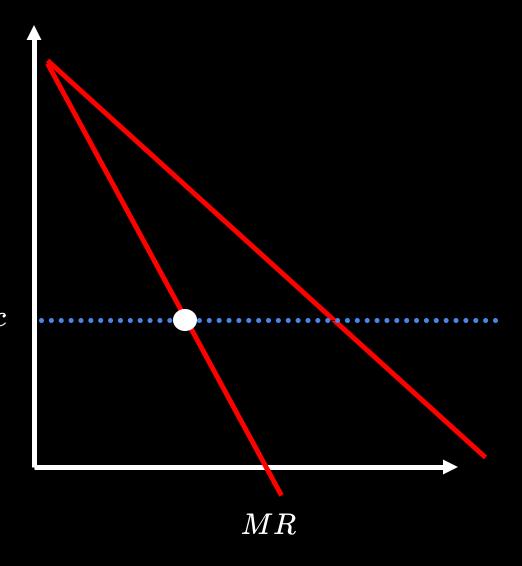


NB: Similar to underinvestment in Chod and Lyandres (2020)



revenue sharing: underproduction output presale: overproduction

O



revenue sharing: underproduction output presale: overproduction

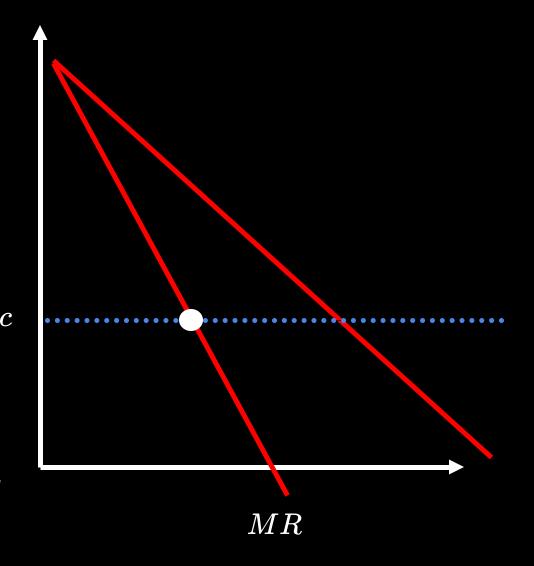
→ combine the two to get the monopoly quantity!

MR

O

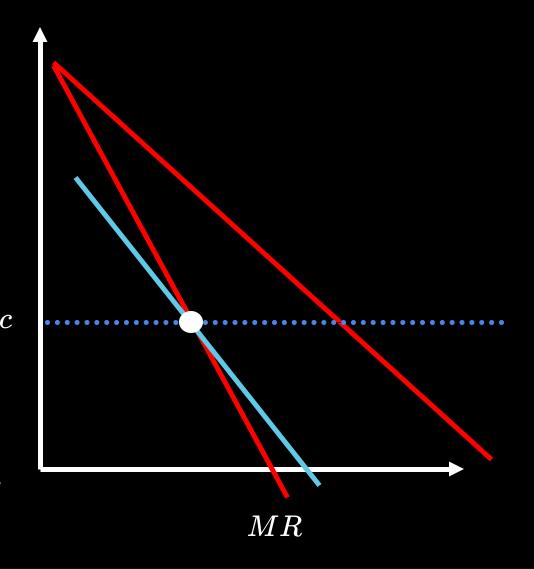
revenue sharing: underproduction output presale: overproduction

⇒ combine the two to get the monopoly quantity!



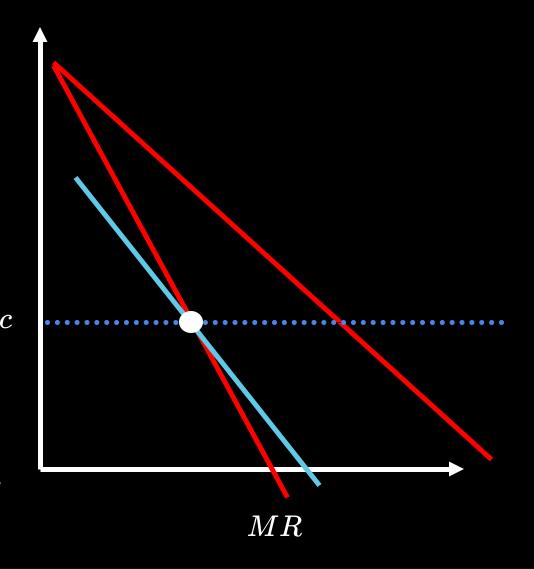
revenue sharing: underproduction output presale: overproduction

⇒ combine the two to get the monopoly quantity!



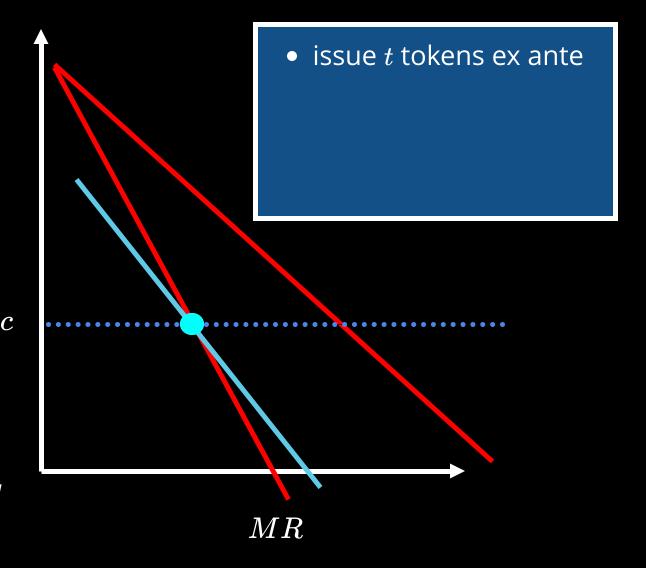
revenue sharing: underproduction output presale: overproduction

⇒ combine the two to get the monopoly quantity!



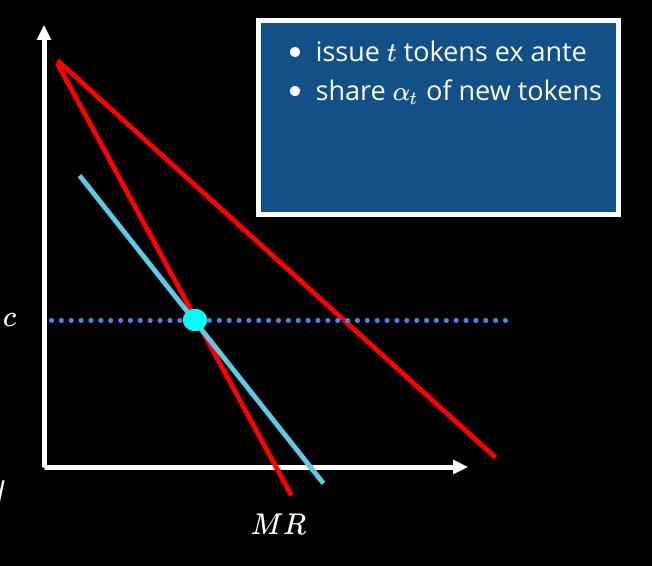
revenue sharing: underproduction output presale: overproduction

⇒ combine the two to get the monopoly quantity!



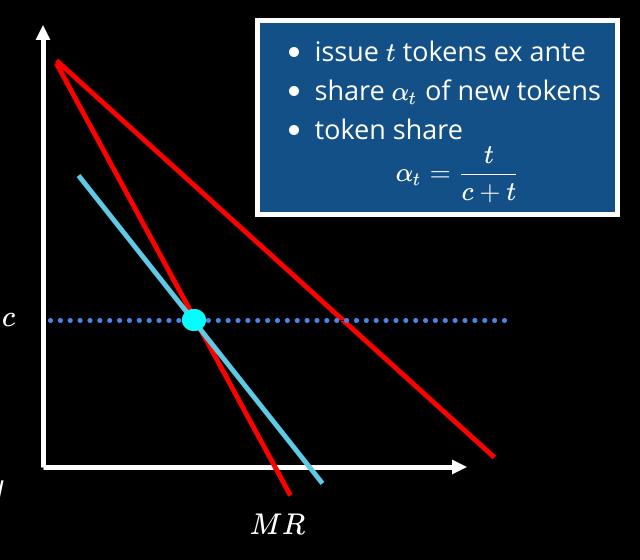
revenue sharing: underproduction output presale: overproduction

⇒ combine the two to get the monopoly quantity!



revenue sharing: underproduction output presale: overproduction

⇒ combine the two to get the monopoly quantity!



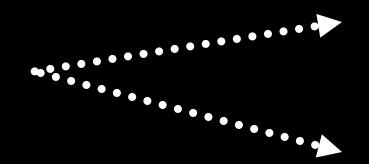
Presell t tokens.

If quantity produced q>t, then share α_t of revenue from incremental q-t tokens with tokenholders

Presell *t* tokens.

If quantity produced q>t, then share α_t of revenue from incremental q-t tokens with tokenholders

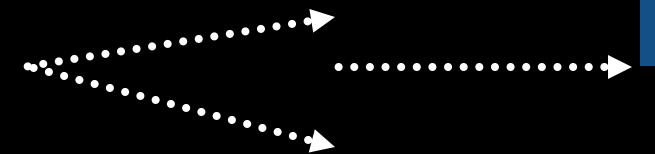
Presell *t* tokens.



If $q < t \Rightarrow$ redeem at rate t/q and tokenholders receive refund of c(t-q).

If quantity produced q>t, then share α_t of revenue from incremental q-t tokens with tokenholders

Presell t tokens.

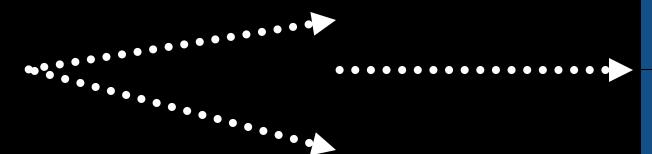


If $q < t \Rightarrow$ redeem at rate t/q and tokenholders receive refund of c(t-q).

The entrepreneuer produces optimally at $q^t=q^m$

If quantity produced q>t, then share α_t of revenue from incremental q-t tokens with tokenholders

Presell t tokens.



If $q < t \Rightarrow$ redeem at rate t/q and tokenholders receive refund of c(t-q).

The entrepreneuer produces optimally at $q^t=q^m$

As with equity, the entrepreneur receives the full NPV.

Idea:

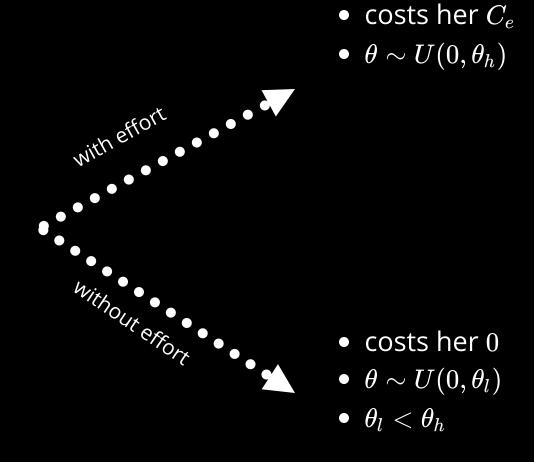
entrepreneur can influence expected demand

Idea: entrepreneur can influence expected demand • costs her C_e

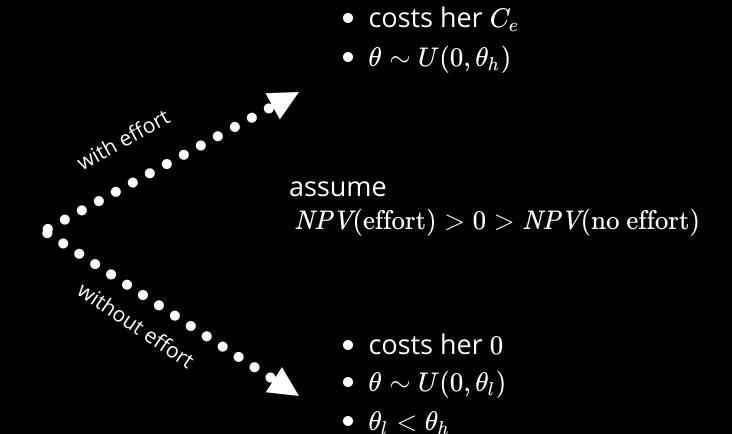
ullet $heta \sim U(0, heta_h)$

with effort

Idea: entrepreneur can influence expected demand



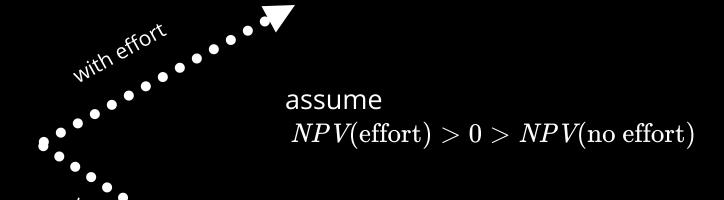
Idea: entrepreneur can influence expected demand



Idea: entrepreneur can influence expected demand

common topic in corporate finance

- costs her C_e
- ullet $heta \sim U(0, heta_h)$



- costs her 0
- ullet $heta \sim U(0, heta_l)$
- $\theta_l < \theta_h$

- very relevant in "decentralized" world where developers are scattered around the globe also applicable to, e.g. established firms that
- also applicable to, e.g. established firms that do something new



Investors (equity or token holders) only finance the project if the entrepreneur undertakes the effort

Investors (equity or token holders) only finance the project if the entrepreneur undertakes the effort



- Solve for the optimal funding **conditional** on the entrepreneur taking the effort
- Derive conditions such that the entrepreneur undertakes effort



Optimal token contract has debt features:

- get nothing if demand is low (only original tokenholders get anything)
- O benefit if demand is high

Optimal token contract has debt features:

get nothing if demand is low (only original tokenholders get anything)

O benefit if demand is high

Key insight: a token contract incentivizes effort better than equity (similarly to canonical debt vs. equity insights)

Optimal token contract has debt features:

- get nothing if demand is low (only original tokenholders get anything)
- O benefit if demand is high

Key insight: a token contract incentivizes effort better than equity (similarly to canonical debt vs. equity insights)

- all projects that can be financed by equity can be financed by the optimal token contract but
- some projects that can be financed by optimal tokens contracts cannot be financed by equity.

Summary

- Simple model of revenue-based ICO vs equity financing from the standard corporate finance + IO toolbox
- Theorem 1: Without frictions, an optimal token contract finances the same projects as equity
 - Theorem 2: With entrepreneurial moral hazard,
 - O any equity-financeable project can be financed by an optimal token
 - o some token-financeable projects cannot be financed by equity

Summary

- Simple model of revenue-based ICO vs equity financing from the standard corporate finance + IO toolbox
- Theorem 1: Without frictions, an optimal token contract finances the same projects as equity
 - Theorem 2: With entrepreneurial moral hazard,
 - any equity-financeable project can be financed by an optimal token
 - o some token-financeable projects cannot be financed by equity

 \Rightarrow There is economic and conceptual merit to token financing



@katyamalinova



malinovk@mcmaster.ca



slides.com/kmalinova



sites.google.com/site/katyamalinova/